CERTIFICATE OF MEMBERSHIP

THIS CERTIFIES THAT

Sarjana Terapan(D4) Administrasi Negara
Universitas Negeri Surabaya
(MEMBER ID : 02002252)

IS A RECOGNIZED INSTITUTION MEMBER
OF
INDONESIAN ASSOCIATION FOR PUBLIC ADMINISTRATION

FOR THE PERIOD FROM
May 29th, 2025 to May 29th, 2028

May 29th, 2025

PROF. AGUS PRAMUSINTO
PRESIDENT OF INDONESIAN ASSOCIATION FOR PUBLIC ADMINISTRATION